

## Guidebook for the Upgraded Decision-Making Matrix

August 2023

**Leader Organization:** UPRC

**Authors:** Sophia Theodoropoulou (UPRC)



The PROSPECT+ project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101023271

[h2020prospect.eu](https://h2020prospect.eu)

## Disclaimer

---

The sole responsibility for the content of this publication lies with the authors. It does not necessarily reflect the opinion of the European Union. Neither the European Climate, Infrastructure and Environment Executive Agency (CINEA) nor the European Commission is responsible for any use that may be made of the information contained therein.

---

## Copyright Message

---

This report, if not confidential, is licensed under a Creative Commons Attribution 4.0 International License (CC BY 4.0); a copy is available here: <https://creativecommons.org/licenses/by/4.0/>. You are free to share (copy and redistribute the material in any medium or format) and adapt (remix, transform, and build upon the material for any purpose, even commercially) under the following terms: (i) attribution (you must give appropriate credit, provide a link to the license, and indicate if changes were made; you may do so in any reasonable manner, but not in any way that suggests the licensor endorses you or your use); (ii) no additional restrictions (you may not apply legal terms or technological measures that legally restrict others from doing anything the license permits).












---

PROSPECT+	Project & Deliverable Profile
Project Acronym and Full Name:	PROSPECT+ Capacity building for cities and regions - from learning to action!
Grant Agreement No.:	101023271
Programmes:	H2020-EU.3.3. - SOCIETAL CHALLENGES - Secure, clean and efficient energy H2020-EU.3.3.7. - Market uptake of energy innovation - building on Intelligent Energy Europe H2020-EU.3.3.1. - Reducing energy consumption and carbon footprint by smart and sustainable use
Topic:	LC-SC3-EC-5-2020 - Supporting public authorities in driving the energy transition
Funding Type:	CSA - Coordination and support action
Project URL	<a href="https://h2020prospect.eu/">https://h2020prospect.eu/</a>
EU Project Officer	Cristina Mestre Martinez
Project Coordinator	Institute for European Energy and Climate Policy (IEECP)
Deliverable:	D5.7– Guidebook for the Upgraded Decision-Making Matrix
Work Package:	WP5 – Sustainable local energy planning and decision making
Deliverable Due Date:	Project month 24 (08/2023)
Actual Date of Submission:	25/08/2023
Dissemination Level:	Public
Lead Beneficiary:	UPRC
Responsible Author:	Sophia Theodoropoulou (UPRC)
Contributor(s):	Danai Sofia Exintaveloni (UPRC)
Internal Reviewers:	Orla O'Shaughnessy (TEA)

## Preface

PROSPECT+, building on the previous H2020 project PROSPECT, will enable capacity building in regional and local authorities in order to finance and implement effective and efficient sustainable energy plans, including their proper monitoring and verification and also ensuring that such plans are using synergies from other local plans. The learning programme will advance through 5 learning modules covering public buildings, private buildings, public lighting, transport, and cross-sectoral topics. PROSPECT+ will focus on improving decision-making of cities in project selection for financing and assessment to ensure that their projects are finance ready. The ambition is to ensure that over 200 EU cities in at least 20 EU MS will improve their capacities when it comes to implementing projects from sustainable energy and climate plans (SECAPs) and similar sustainable plans.

## WHO WE ARE

	Participant Name	Short Name	Country	Logo
1	Institute for European Energy and Climate Policy Stichting	IEECP	NL	
2	European Federation of Agencies and Regions for Energy and the Environment	FEDARENE	BE	
3	EUROCITIES ASBL	EUROCITIES	BE	
4	Energy Cities/Energie-cites Association	ENC	FR	
5	University of Piraeus Research Center	UPRC	GR	
6	OÖ Energiesparverband	ESV	AT	
7	Energy and Climate Agency of Podravje	ENERGAP	SI	
8	Tipperary Energy Agency	TEA	IE	
9	Ayuntamiento de Valladolid	INNOLID	ES	
10	Association of Energy Managers of Towns and Regions of the Czech Republic	SEMMO	CZ	
11	Adelphi research gemeinnützige GmbH	adelphi	DE	

## Contents

<b>1</b>	<b>Introduction to the Recommendation-Decision Matrix Tool for Selecting Financing Schemes.....</b>	<b>1</b>
<b>2</b>	<b>User Manual .....</b>	<b>2</b>
2.1	Entering the tool.....	2
2.1.1	Change language .....	2
2.1.2	Creating or Logging in with an Account .....	4
2.1.3	The User Profile .....	5
2.2	The Home Page.....	8
2.3	The Recommendation-Decision Matrix Tool.....	8
2.3.1	Your analysis details (for logged-in users).....	8
2.3.2	Sector of Recommendation.....	9
2.3.3	The Questionnaire .....	10
2.3.4	The Recommendation-Decision Matrix Results .....	10
2.4	The Quick Finance Readiness Check .....	12

# 1 Introduction to the Recommendation-Decision Matrix Tool for Selecting Financing Schemes

The PROSPECT Recommendation-Decision Matrix tool was developed during the H2020 PROSPECT project and was updated in the context of the H2020 PROSPECT+ project. The tool is designed to support local and regional governments on their first decision-making steps against a wide array of innovative schemes for financing their climate and sustainability actions across 5 different sectors:

- Public Buildings
- Private Buildings
- Public Lighting
- Transportation
- Cross-Sectoral

For each sector, there are specific innovative financing schemes that could be best adopted. The user should answer a specific set of questions by selecting one of the pre-determined answers provided. These questions represent the prerequisites for implementing each innovative financing scheme at local level.

The analysis does not necessarily identify an “optimal” financing solution, but it rather describes how and to what extent each option meets the aforementioned prerequisites. As such, it empowers users to draw conclusions, recognise and justify the choice of the most suitable financing scheme, by looking at the results, without dictating individual judgments.

The decision-making assessment is meant to be repeated over time alongside the early stages of city planning or projects’ preparation process to reveal the best pathways toward the most suitable new financing solutions based on context-specific characteristics. It can also serve as a stand-alone capacity building resource enabling a concise overview of new and innovative financing instruments and an interpretation of their mechanisms and areas of application.

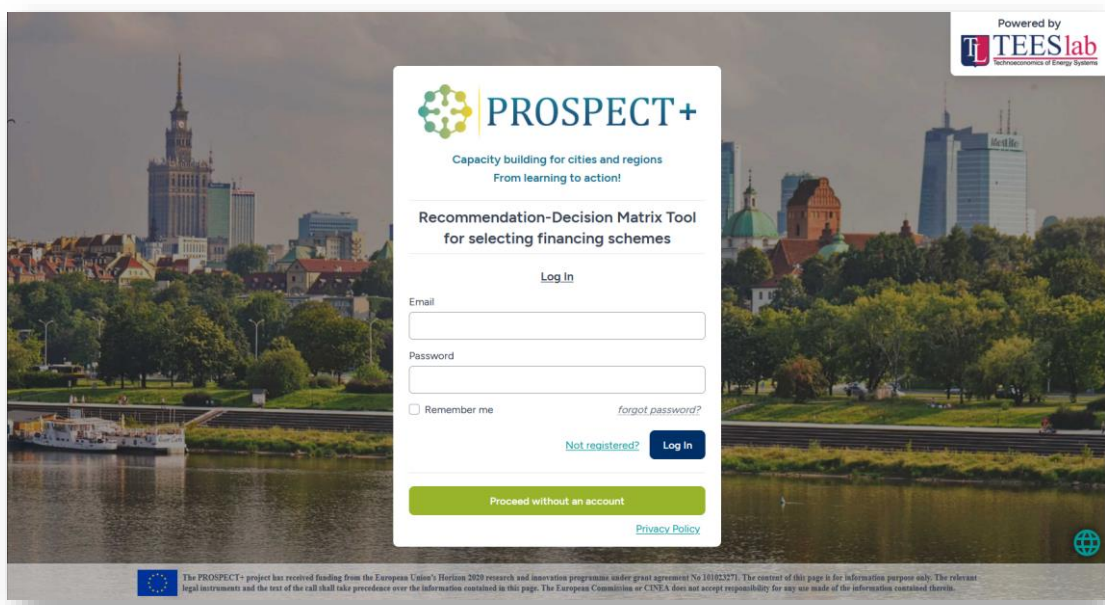
In this updated tool, a quick finance readiness check is included after the recommendation-decision matrix analysis. This optional part of the tool aims to provide a preliminary self-assessment analysis for the user to evaluate the financial maturity of their planned or ongoing project.

This document contains a comprehensive and all-inclusive guide to accompany the tool and to enable recurring and first-time users to better navigate the interface.

## 2 User Manual

### 2.1 Entering the tool

The Recommendation - Decision Matrix is a free online tool available at the following link <https://rdmtool.teeslab.unipi.gr/>. Once the user has clicked the link, they will be transferred to the registration page, as shown in **Figure 1**. From there, the user has the option to create a personal account to save their data, by using their email address. If they want to explore the tool without having any data stored, their email address is not needed. This can be achieved by clicking the green “**Proceed without an account**” button. On this page, the “*Forgot Password*” button is also available and allows users to easily reset their password. Lastly, the [Privacy Policy](#) can be accessed through this page. Before the user delves deeper into the tool, it is recommended to read the Privacy Policy containing disclosures related to data privacy and retention.

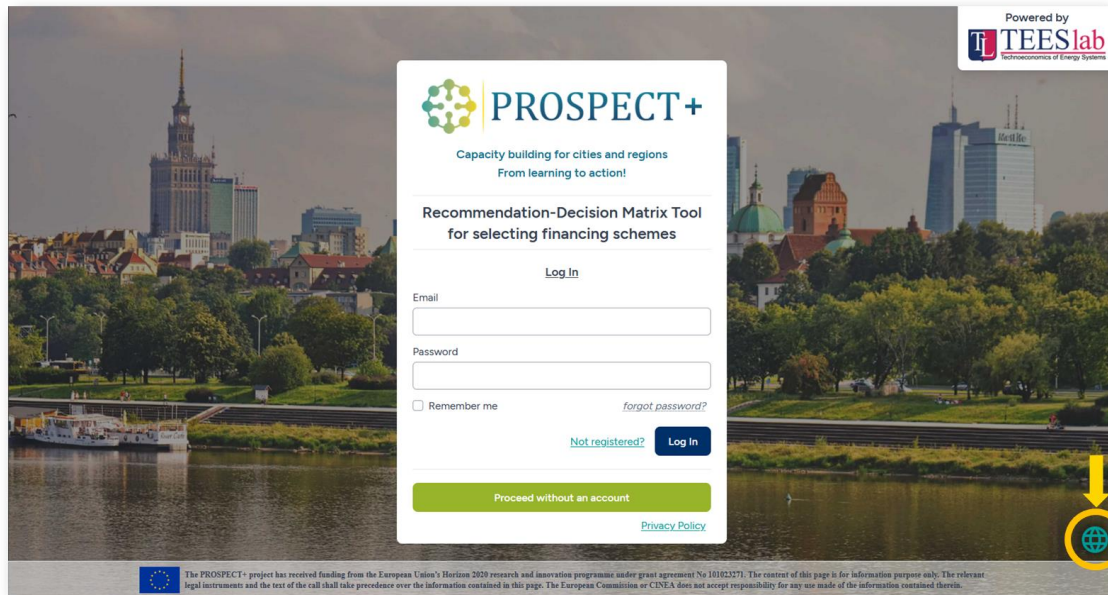


**Figure 1: The registration page**

#### 2.1.1 Change language

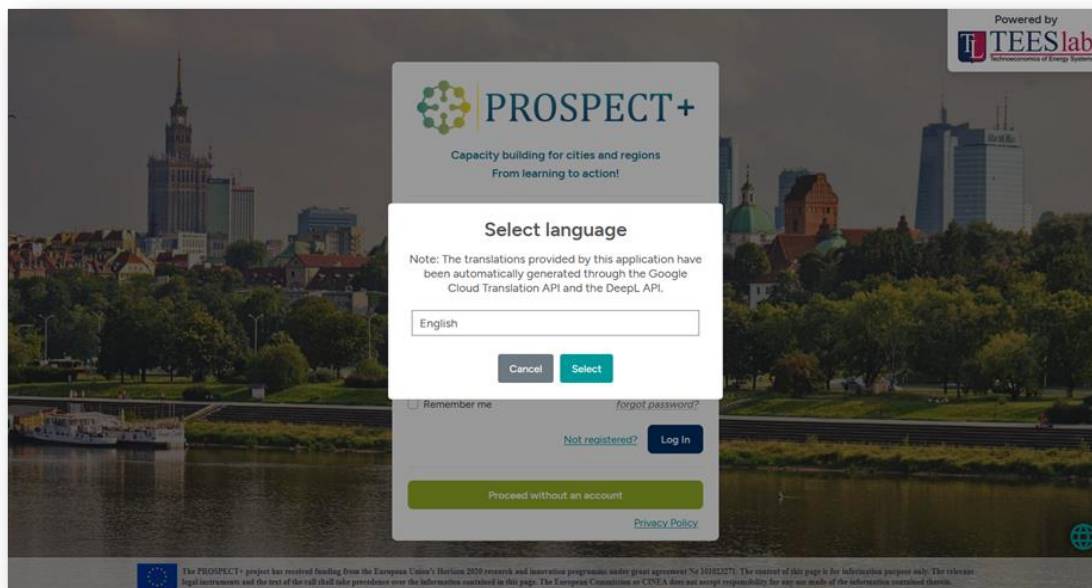
Before continuing with creating an account or logging in to an existing one, the user has the option to navigate through the tool in another language<sup>1</sup>. To do so they can click on the small globe icon at the bottom right of the first page (**Figure 2**).

<sup>1</sup> Note that the user can also change language at any time during the use of the tool.



**Figure 2: The globe icon that allows users to access other languages**

After clicking the globe icon, a pop-up window appears (Figure 3) allowing users to choose among Greek, German, French, Italian, Polish, Portuguese, Spanish, Dutch, Croatian, Czech, Slovak, Slovenian and Irish<sup>2</sup> from the drop-down list available (Figure 4).



**Figure 3: The pop-up window for changing language**

<sup>2</sup> All translations provided in the tool have been automatically generated through the Google Cloud Translation API and the DeepL API.



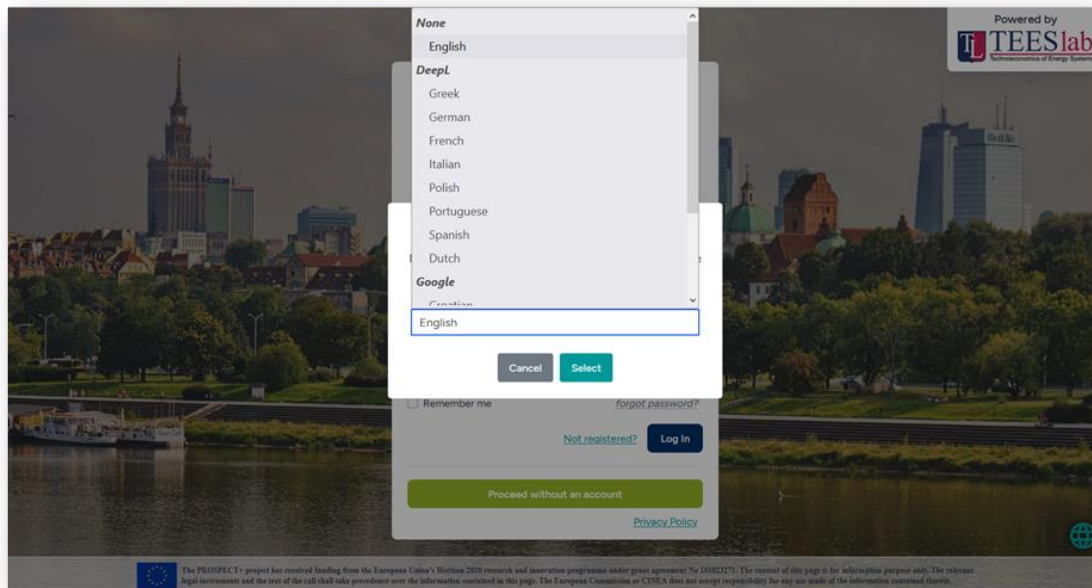


Figure 4: The drop-down list for choosing among the available languages

### 2.1.2 Creating or Logging in with an Account

If the user has used the tool before they can log in to their account by providing their **email** address and their **password**.

If the user is using the tool for the first time, they can click the “**not registered**” button (Figure 5) and be redirected to the registration page.

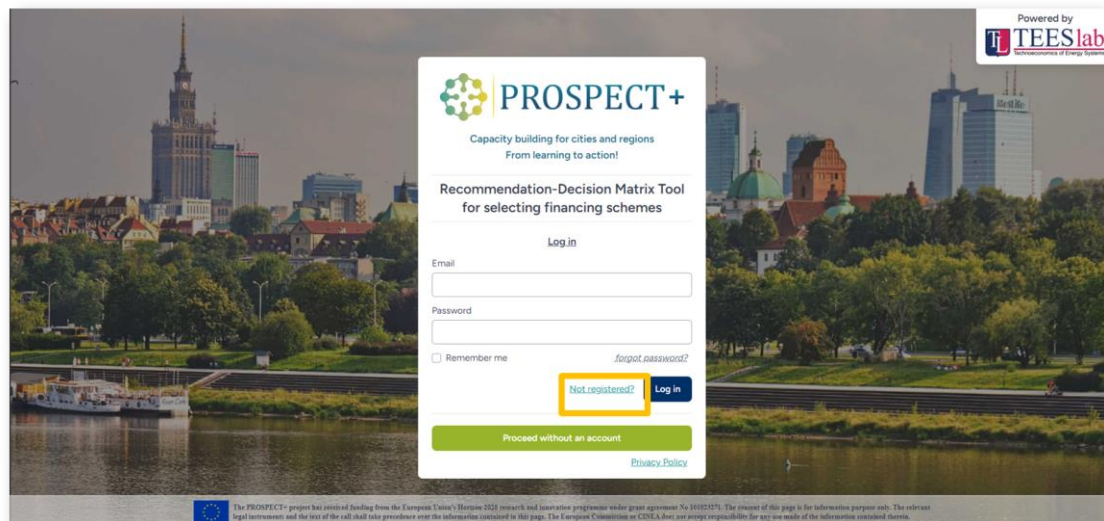


Figure 5: The Registration Page for existing users

In the new page, shown in Figure 6, the user can create an account by filling out the required information (name, email, and password<sup>3</sup>).

<sup>3</sup> Note that the Password selected must be at least 8 characters long.

The user is free to **proceed without an account** by simply choosing the button available at every step of the registration process.

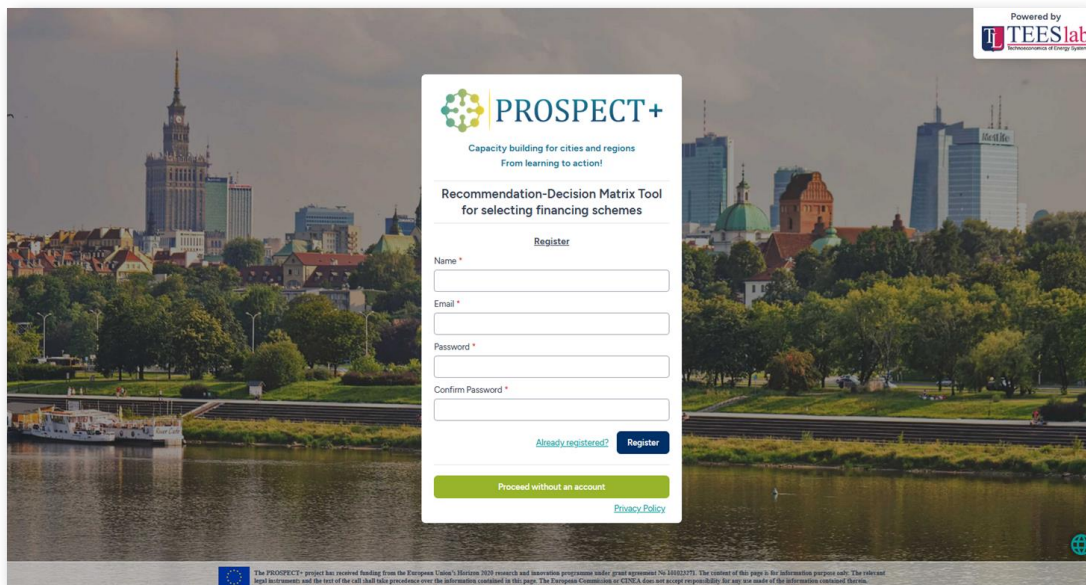


Figure 6: The Registration Page for first-time users

### 2.1.3 The User Profile

When the user is registered, they have their individual account, from where they can access their analyses and results or edit their profile at any time (Figure 7). The options “Home” and “Help & Support” are also available to nonregistered users.

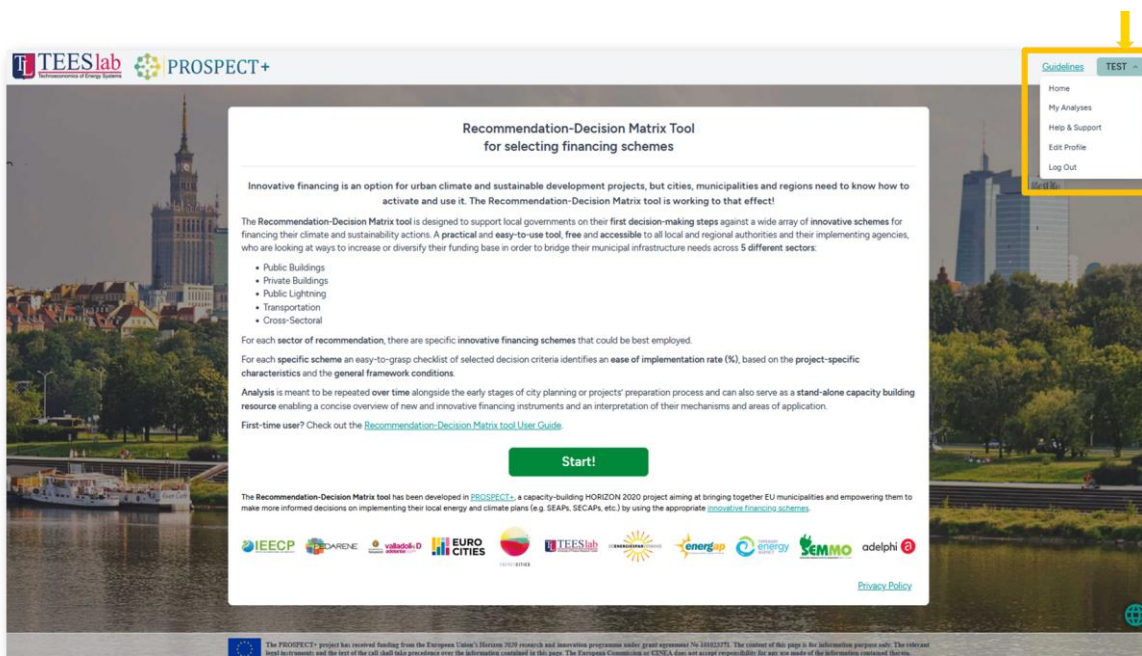
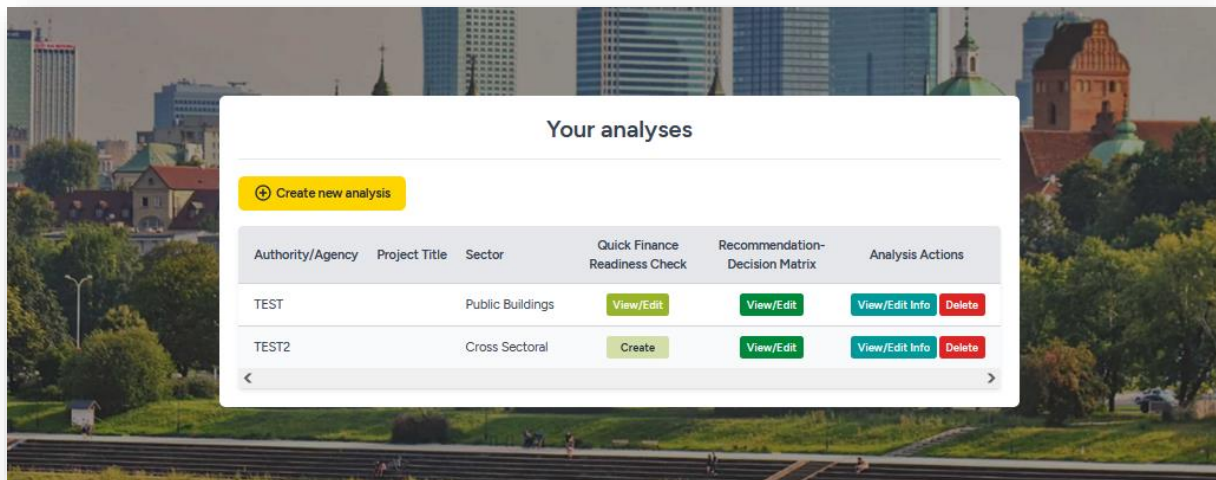


Figure 7: The registered user's Recommendation-Decision Matrix Tool Home page

### 2.1.3.1 My Analyses library

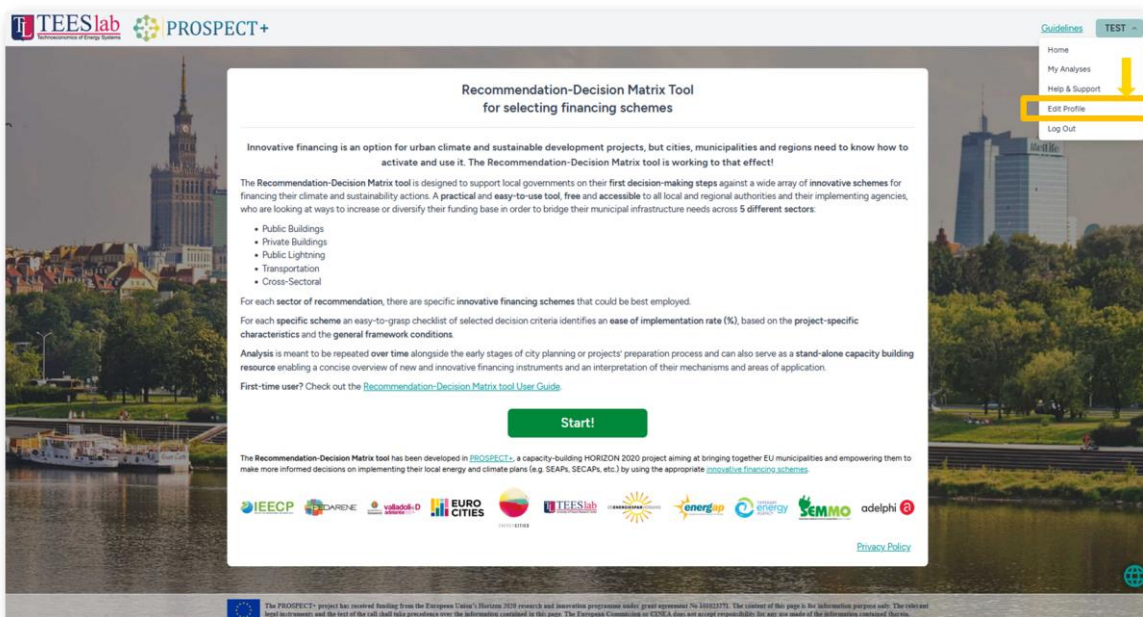
Once the user clicks on “**My Analyses**” in the menu button, they can access all the analyses conducted with their account as shown in **Figure 8**. From there they can delete or edit each one of the analyses or view the results. By clicking on the yellow “**Create new analysis**” button, they can start a new analysis, following the steps described in the next section (Section 2.2).



**Figure 8: My Analyses Library**

### 2.1.3.2 Edit Profile Section

If the user wishes to edit the information entered into their profile, they can do so by clicking “**Edit Profile**” on the menu (**Figure 9**)



**Figure 9: Edit Profile option on the menu list**

From there, they will be directed to the page shown in **Figure 10**, where they can edit their name, email, or change their password.

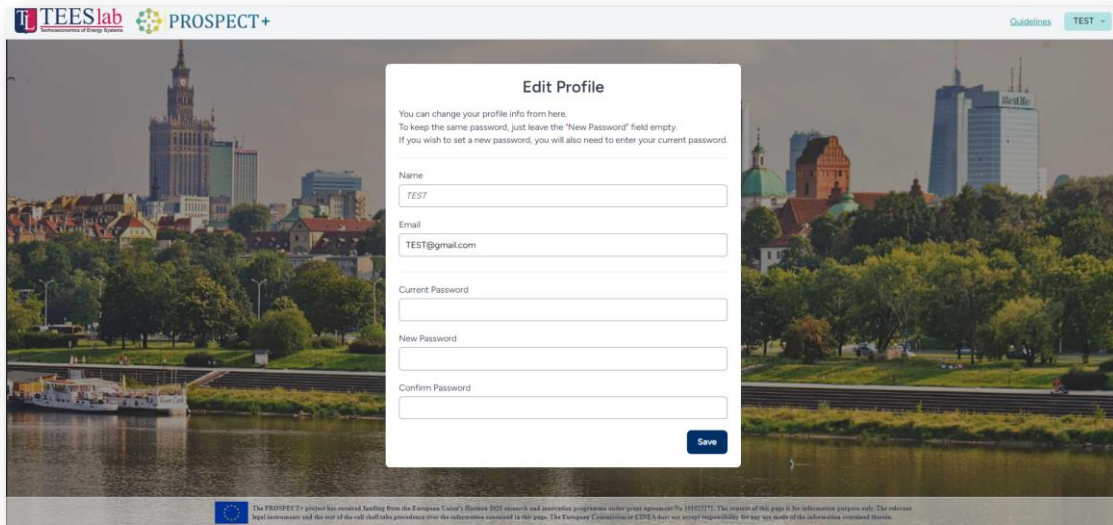


Figure 10: The Edit Profile Page

### 2.1.3.3 [Help & Support](#)

The user can access the current user guide and find contact details through the help and support window available through the menu.

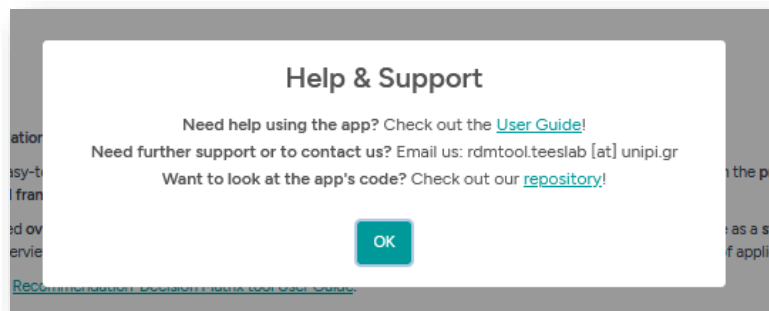
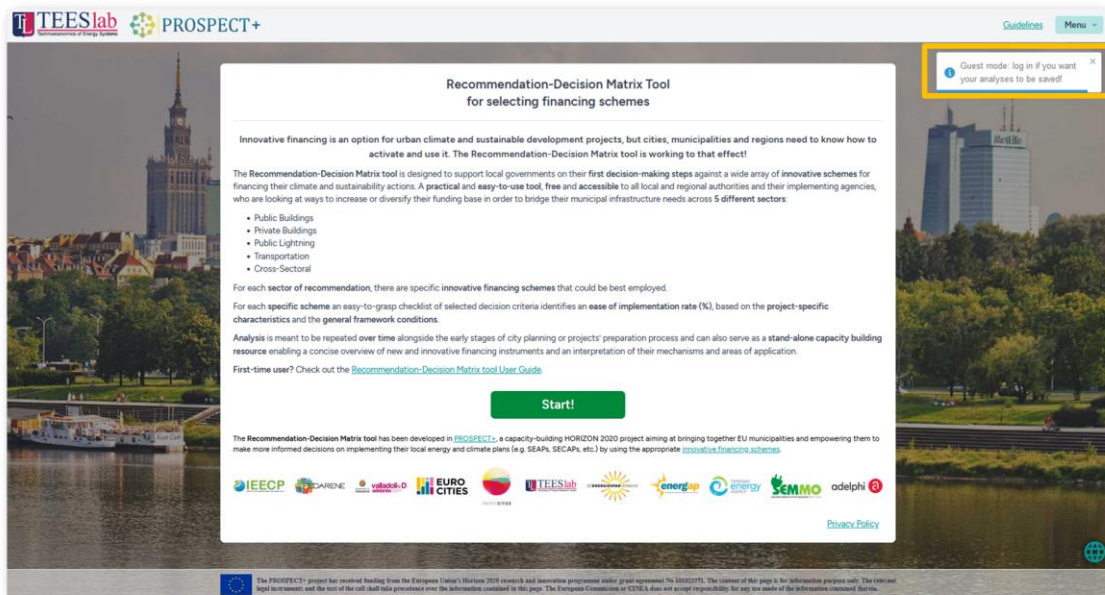


Figure 11: Help and Support window

## 2.2 The Home Page

The home page of the tool is shown in **Figure 12** and is described in detail below.

Starting from the top left corner of the page, the user can access the links for the webpage of the H2020 PROSPECT+ project, and the webpage of the TEESlab (UPRC), lead beneficiary of this deliverable, while links for all the project partners are available in the lower part of the page. When the user accesses the tool without an account (guest mode), a pop-up message informs them that they should log in if they wish to save their analyses (**Figure 12**). In guest mode, the analyses conducted **cannot be saved**.



**Figure 12: The Guest Mode Warning Sign**

## 2.3 The Recommendation-Decision Matrix Tool

Whether the user has created an account or is continuing in the guest mode, they can proceed to the analysis by clicking **“Start”** at the home page.

### 2.3.1 Your analysis details (for logged-in users)

When clicking the **“Start”** button the process starts and the user will have to fill out the **General Information and Project Description** for their intended analysis by providing the information required (Name of Authority or Agency, City-Region name, Country name, project title, Sector, etc.) (**Figure 13**). A red asterisk indicates the mandatory information. Once the data has been provided, the user can click the **“Next”** button and be directed to the next page.

Note that this page is available only to the logged-in users. If an account is not used, after clicking the **“Start”** button, the visitor will be directed to the page presented in the next paragraph.

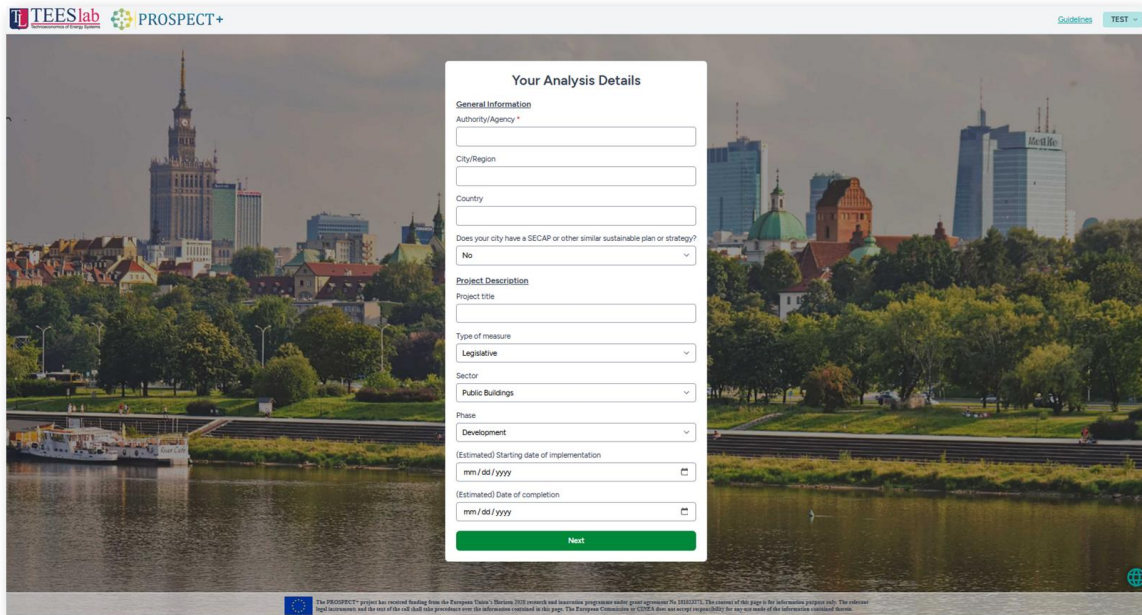


Figure 13: The General Information Page

### 2.3.2 Sector of Recommendation

In this page, the user will have to choose the **Sector of Recommendation** (i.e., Public Buildings, Public Lighting, Private Buildings or Cross-sectoral) (Figure 14). For the purpose of explaining the tool, we will proceed with the “**Cross-sectoral**” sector as an example.

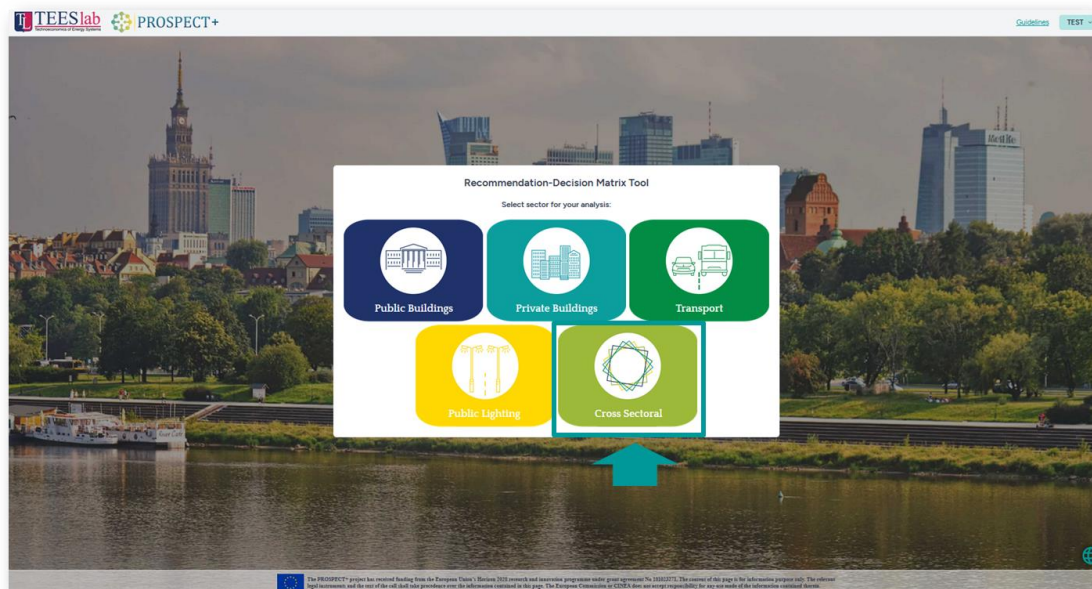


Figure 14: The Recommendation Sector Selection page

### 2.3.3 The Questionnaire

Once a sector has been chosen the user will be asked to answer a series of mandatory questions (31 in total) regarding the project under consideration, by choosing between **YES**, **NO**, or **Partially** (Figure 15). When the questionnaire is completed, the user can view the results of the analysis by clicking the **“Show results”** button at the end of the page.

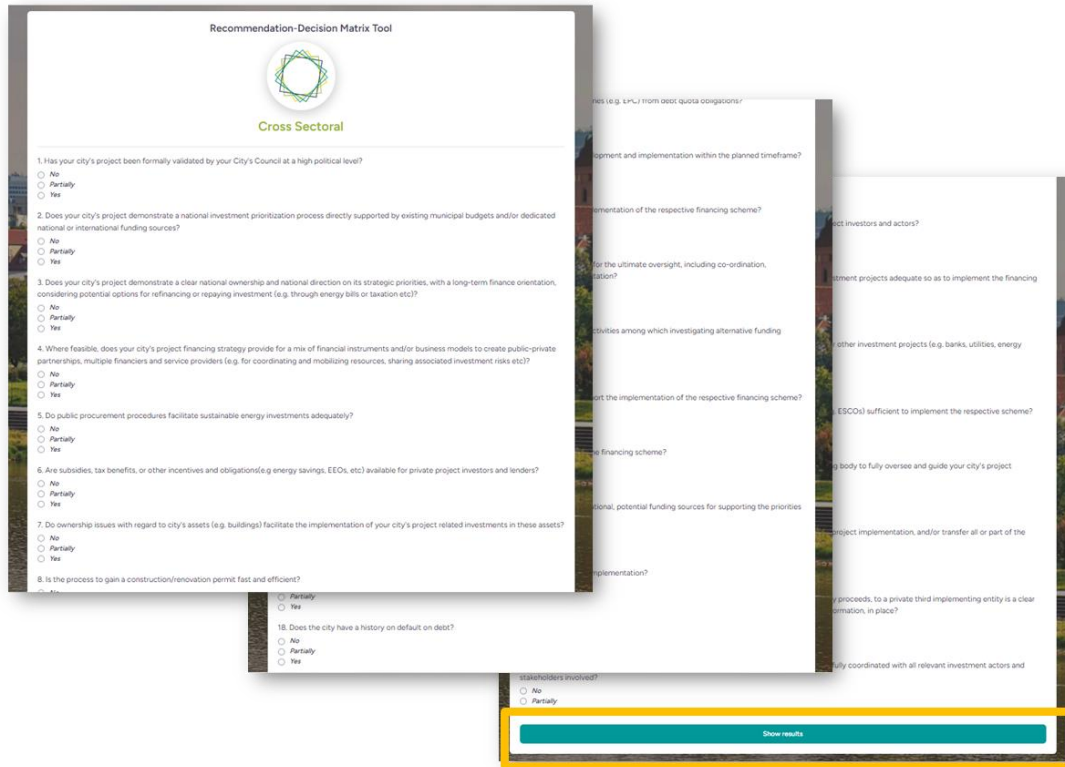


Figure 15: The Questions concerning the Cross-sectoral Sector

### 2.3.4 The Recommendation-Decision Matrix Results

Directly below the **“Show results”** button, the user can find the results of the analysis. The results are automatically determined according to the answers the user has provided, indicating an ease of implementation rate (%) for each available financing scheme against the general framework conditions (Figure 16). The analysis is automatically saved in the user’s **“My analyses”** library, as long as they are logged in with an account. The graph can also be downloaded in PNG format by clicking on the **“Download results”** button.

The user can begin a new analysis by clicking the dedicated button, (**“Start a new analysis”**) or they can continue with the Quick Finance Readiness Check using the corresponding option.



Figure 16: Recommendation-Decision Matrix Results Page



## 2.4 The Quick Finance Readiness Check

At the end of the assessment presented above users can select to conduct a preliminary self-assessment to evaluate the financial maturity of their planned or ongoing project, by clicking on **“Continue to the Quick Finance Readiness Check”**. This step is optional but recommended. From there they will be asked to answer a brief list of 13 mandatory questions regarding their project, by choosing a **YES** or **NO** answer. (Figure 17)

**Quick Finance Readiness Check**

1. Have you defined the measures that you intend to implement in your project?  
These include all measures that result in energy savings or the production of renewable energies. You need to have a clear understanding of which measures you plan to implement in your project in order to understand the project costs and revenues.  
 No  
 Yes
2. Has a baseline energy consumption been determined?  
In order to calculate the impacts of your project, you need to know your baseline energy consumption before the implementation of any measures.  
 All  
 Yes
3. Have you determined the energy savings and/or renewable energy production resulting from your planned measures?  
In order to calculate the revenues of your project you need to have a clear understanding of your impacts in terms of energy savings and/or renewable energy produced.  
 No  
 Yes
4. Have you calculated the expected revenues from energy savings and/or the expected revenues from the selling of renewable energy generated by your project over its lifetime?  
 No  
 Yes
5. Have you calculated your total investment costs for the project?  
 No  
 Yes
6. Have you developed a budget with all the costs for your project including operating costs?  
 All  
 Yes
7. Have you determined the payback period for your project?  
For this please also see our template on calculating financial indicators that you can find on our website.  
 No  
 Yes
8. Have you assessed the market conditions for your project including incentives and potential barriers?  
 No  
 Yes
9. Have you developed a risk analysis of potential risks or negative impacts your project might have?  
 No  
 Yes
10. Have you developed a working plan or roadmap for the implementation of the project outlining the different steps and responsibilities?  
 No  
 Yes

**Show results**

Figure 17: Questions concerning the Quick Finance Readiness Check

Once the questionnaire is completed the user can access the results of the Quick Finance Readiness analysis by clicking on the **“Show Results”** button. Similar to the Recommendation-Decision Matrix analysis, results are automatically saved and stored in the user’s **“My analyses”** library (for logged-in users). They can also be downloaded in a PNG format when clicking on the relevant button (Figure 18).

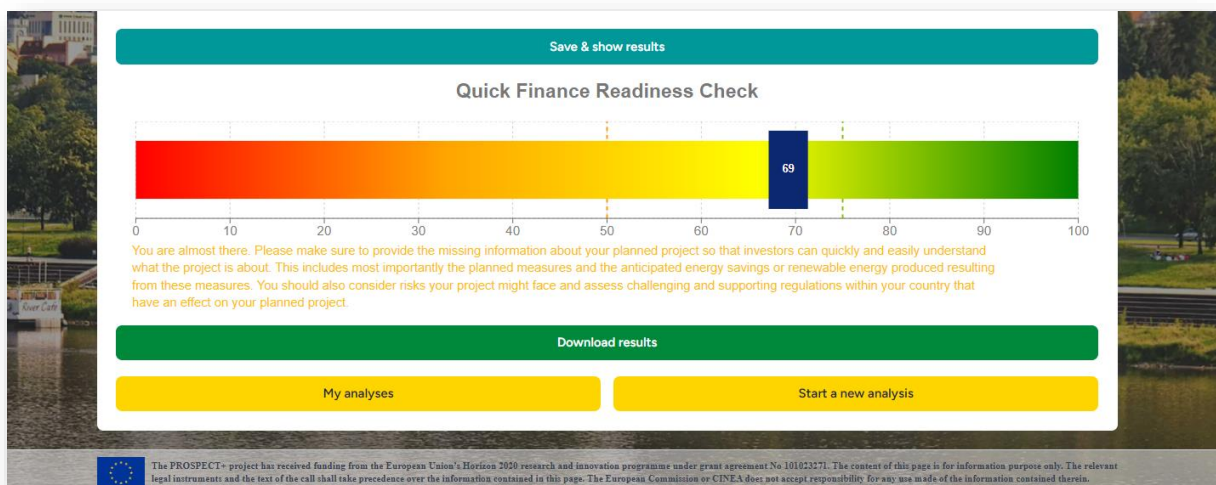
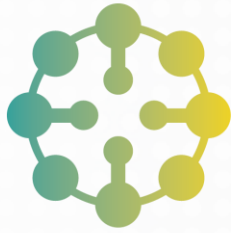


Figure 18: The Financial Readiness Analysis Results



# PROSPECT+



[h2020prospect.eu](http://h2020prospect.eu)



The PROSPECT+ project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101023271